

Meeting of the Full Council - 27 February 2020

Report of the Lancashire Health and Wellbeing Board meeting held on 19 November 2019

Chair: County Councillor Shaun Turner

The agenda and minutes of the meeting may be viewed on the county council's website site via the following link:

[Lancashire Health and Wellbeing Board](#)

Healthwatch Lancashire

The Board were provided with a summary of the findings from the Focus Groups on the NHS Long Term Plan. The priority groups were identified by the local Integrated Care Partnership and Clinical Commissioning Groups. The presentation demonstrated how the individual views and experiences of people gathered by Healthwatch could provide rich intelligence and real insight into how services could be improved from the perspective of the service users. The Board agreed it needed to hold the Integrated Care System to account and be aware of what each service was doing regarding this.

Resolved: That the Health and Wellbeing Board:

- i) Noted the key messages from the Focus Groups including:
 - The level of understanding about the health and care system and its on-going changes.
 - What was working well and less well.
- ii) Considered how Healthwatch could further assist Lancashire Health and Wellbeing Board ensure that more people were engaged and involved more people in shaping local services. As a consequence it was agreed that the Chair, on behalf of the Board, engage with the Integrated Care System and Integrated Care Partnerships to request their response to the report and identify actions they intended to take; with a view to bringing findings back to a future Board meeting and that the Health and Wellbeing Strategy be revisited in light of the report to inform Board agendas and activity going forward.

Transforming Care – In Patient Provision and the Learning Disabilities Mortality Review (LeDeR)

The Board were updated on the findings of the third Annual National Mortality Review report and this had been implemented locally and to highlight the health inequalities suffered by people with Learning Disability and/or Autism across Lancashire and South Cumbria.

To date, Blackpool Teaching hospital has implemented learning disability awareness training within the Adults Community division as a direct consequence of the learning from some Learning Disability Mortality Reviews together with development of two, seven minute briefings on reasonable adjustments and capacity/consent for sharing with all staff in the division/trust. There were also plans to review the Speech and Language/dysphagia processes in place in the Trust.

Resolved: The Health and Wellbeing Board:

- i) Supported the implementation of learning into action across Lancashire and South Cumbria.
- ii) Supported the focus on reasonable adjustments being made in relation to people with Learning Disability and/or Autism across the region.
- iii) Supported communication of the Learning Disabilities Mortality Review (LeDeR) programme across the region.

Lancashire Special Educational Needs and Disabilities (SEND) Partnership

The Board received an update report on the assessment of progress on the Improvement Plan and Accelerated Plans.

Resolved: The Health and Wellbeing Board:

- i) Noted the delay in the re-visit from Ofsted.
- ii) Considered the report on progress to date in delivering the actions in the Special Educational Needs Improvement Plan and the Accelerated Plans.

Pan-Lancashire Health and Wellbeing Board

Follow a recent event on 9 October 2019 which was facilitated by the Local Government Association on a possible collaboration between Lancashire, Blackpool and Blackburn with Darwen Health and Wellbeing Boards, there was no overall consensus in terms of either developing a single Health and Wellbeing Board or coming together as an alliance.

In terms of the Lancashire Board, members had been sent a questionnaire to consider the strengths of the current arrangements and opportunities for improvement.

Resolved: That the Board be requested to complete the questionnaire by 30 November 2019.

Report of the Lancashire Health and Wellbeing Board meeting held on 28 January 2020

Chair: County Councillor Shaun Turner

The agenda and minutes of the meeting may be viewed on the county council's website site via the following link:

[Lancashire Health and Wellbeing Board](#)

Review of Lancashire Health and Wellbeing Board

The Board received a verbal update on the feedback from the recent questionnaire completed by members of the Board on the future direction of the Board.

Feedback confirmed that the role of the Board was to provide strategic leadership, co-ordination and accountability, with a work programme that partners would engage with. It also needed to ensure that the right issues came to the Board and the focus needed to be on what difference the Board was making.

Discussion ensued as to whether members felt that workshops for some of the meetings was a way forward, where 'thorny' issues that required collaborative/multi-agency responses, and also to engage with the other Lancashire Health and Wellbeing Boards to address issues of common interest such as the Integrated Care System Strategy and Delivery Plan. These workshops would also be an opportunity to build trust and explore opportunities. Board members were in agreement to hold workshops as and when necessary to discuss relevant issues.

Feedback also addressed the possibility of establishing an Executive group that would sign off the less contentious issues and progress/performance reports. It was suggested that the whole Board would receive the reports, offering the opportunity to submit any comments, to be discussed at the Executive and the report signed off.

In reviewing the way forward for the Health and Wellbeing Board, it was agreed it needed to review best practice, confirm its relationship with Integrated Care System governance and discuss the current multi-agency issues. It also needed to minimise duplication and be clear on the items relevant for discussion.

Resolved: That following the feedback from discussion, Clare Platt to progress development of workshops and the Executive group.

Integrated Care System, including Population Health Priorities

The Board discussed the draft Integrated Care System Strategy which identified the Population Health Plan priorities, aimed at improving the health and wellbeing outcomes of the communities within Lancashire. A system wide approach to develop

the Implementation Plan was under way, managed through the Population Health Steering Group of the Integrated Care System.

The draft Strategy identified the Population Health Plan priorities, aimed at improving the health and wellbeing outcomes of the communities within Lancashire. A system wide approach to develop the Implementation Plan was under way, managed through the Population Health Steering Group of the Integrated Care System.

It was noted that the financial element of delivering the strategy was still the biggest issue and something the system needed to work on collectively, and that a prevention approach was needed.

Resolved: That the Health and Wellbeing Board:

- (i) Received, discussed and endorsed the draft Integrated Care System Strategy.
- (ii) Confirmed commitment to the Population Health Plan priorities identified in the draft strategy.
- (iii) Engaged with and supported the development of the Integrated Care System Population Health Implementation Plan.
- (iv) Endorsed the alignment of the existing population health and prevention activity across the Integrated Care System work streams and Integrated Care Partnership/Multi-speciality Community Provider plans.

Advancing Integration by Delivering the Intermediate Care Strategy

The Board received an update on the progress of work following the review of Intermediate Care in 2019.

The Better Care Fund (BCF) required the NHS and local government to create a single pooled budget and plan to incentivise closer working around people, placing their wellbeing as the focus of health and social care services, with a strong emphasis on community based services.

To date, the Better Care fund in Lancashire had been used to commission services at the interface between health and social care, including a significant amount of funding linked to short term 'intermediate care' provision.

Resolved: That the Health and Wellbeing Board:

- (i) Noted the progress of the Intermediate Care Programme to date.
- (ii) Agreed to act as the accountable body for this programme.
- (iii) Agreed to hold the Integrated Care System to account for implementing via the Integrated Care Partnerships.

- (iv) Agreed to work with other Health and Wellbeing Boards (Blackburn with Darwen, Blackpool and Cumbria) to undertake that assurance role akin to a committee in common approach.
- (v) Agreed to a review of the Advancing Integration Board membership that will function as a Programme Board.
- (vi) To provide the check and challenge to the programme at key intervals linked to decision gateways.
- (vii) Recognised and lent support for the need for this programme to be properly resourced at Integrated Care Partnership and Integrated Care System levels.
- (viii) Endorsed the link with Population Health Management and Continuing Health Care programmes of work.
- (ix) Requested that this be brought back to the next meeting by Louise Taylor, further to discussion with the Senior Leadership Executive.

Director of Public Health Report 2019/20 – Investing in our Health and Wellbeing

The Board were presented with the Director of Public Health Report – Investing in our Health and Wellbeing, which followed on from the last report in 2016 including a summary on a strategic approach and action plan to tackle infant mortality in Lancashire and how progress would be measured.

Health outcomes for Lancashire's residents living in many areas of the county were not improving in line with national trends. Health inequalities are widening and if we fail to focus on prevention and wellbeing, expectancy and healthy life expectancy would get worse. Crucially this would have an impact on the productivity of the local economy, employers and workforce.

Resolved: That the Health and Wellbeing Board:

- (i) Supported the key messages and dissemination of the Director of Public Health annual report within partner organisations.
- (ii) Agreed to ensure that our collaborative prevention and population health investments were optimised for improving the health and wellbeing of communities across Lancashire.
- (iii) Endorsed the action plan to reduce infant mortality across Lancashire.

Lancashire Special Educational Needs and Disabilities Improvement Programme – Progress Report

The Board received the paper for information.

Resolved: That the Health and Wellbeing Board:

- (i) Noted the continued delay in the re-visit from Ofsted.
- (ii) Considered the report on progress to date in delivering the actions in the Special Educational Needs and Disabilities Improvement Plan and the Accelerated Plans.

County Councillor Shaun Turner
Chair